TOWN OF CAREFREE, ARIZONA UTILITIES COMMUNITY FACILITIES DISTRICT

BOARD COMMUNICATION

TO: PRESIDENT AND BOARD MEMBERS

FROM: MEGHAN OREM, DISTRICT TREASURER MO

THROUGH: GREG CROSSMAN, DISTRICT MANAGER GC

DATE: JUNE 1, 2022

SUBJECT: JUNE 7, 2022 BOARD MEETING

AGENDA ITEM NO. 2 – FINAL FY22-23 BUDGET ADOPTION CAREFREE UCFD AND CAREFREE WATER COMPANY

Attached for your review prior to the June 7, 2022, Board meeting is Resolution 2022-03 which accomplishes the following:

- Approves and adopts the final District budget for FY22-23. The final District Budget is included as Exhibit B to the Resolution.
- Approves and adopts the final Water Company budget, rates, fees, deposits, and charges. The final Water Company FY22-23 documents are attached after Resolution 2022-03.

The following minor changes discussed at the May 3, 2022, Board meeting and public hearing have been incorporated into the final documents:

- <u>UCFD Budget</u> Some sources of funding have been noted as "potential". Expenditures will be adjusted if these funding sources are not realized.
- <u>Water Company Budget</u> Funds have been identified for potential participation in the Bartlett Dam Modification Steering Committee.
- <u>Water Company Fees</u> Policy statements have been included in the "Water Supply Fee" documentation addressing new development that generates a significant impact on Carefree's existing water resources (a water demand greater than 15 AF per year) and protection of the Carefree/Cave Creek Groundwater Subbasin.

Please contact Greg Crossman (480-488-9100; greg@carefreewaterco.com) with any questions.

UTILITIES COMMUNITY FACILITIES DISTRICT CAREFREE WATER COMPANY

RESOLUTION 2022-03

A JOINT RESOLUTION OF THE BOARD OF DIRECTORS OF THE TOWN OF CAREFREE, ARIZONA UTILITIES COMMUNITY FACILITIES DISTRICT AND THE BOARD OF DIRECTORS OF THE CAREFREE WATER COMPANY, INC. ADOPTING A DISTRICT BUDGET FOR FISCAL YEAR 2022/23 AND ADOPTING CAREFREE WATER COMPANY RATES, FEES, DEPOSITS, AND CHARGES APPLICABLE FOR FISCAL YEAR 2022/23.

WHEREAS, pursuant to Arizona Revised Statutes ("A.R.S.") Section 48-716 of the Arizona Revised Statutes, the District Treasurer of the Town of Carefree Utilities Community Facilities District (the "District") prepared and submitted to the Board of Directors of the District (the "District Board") for approval on May 3, 2022, a proposed District budget for Fiscal Year 2022/23 (the "Proposed Budget"); and

WHEREAS, the rates, fees, deposits and charges applicable for Fiscal Year 2022/23, were also presented by Carefree Water Company, Inc., to the District Board and the Board of Directors of the Carefree Water Company on May 3, 2022; and

WHEREAS, on May 3, 2022, the District Board adopted Resolution 2022-02, approving the Proposed Budget, approving the rates, fees, deposits and charges as presented by the Carefree Water Company, Inc., and ordering a hearing on the Proposed Budget and the identification and noticing of the rates, fees, deposits and charges as required by law; and

WHEREAS, as required by A.R.S. Section 48-716, notice of the public hearing on the Proposed Budget and of the rates, fees, deposits and charges, in the form attached hereto as Exhibit A, was published not less than ten days prior to the May 3, 2022, public hearing in a newspaper of general circulation in the District and was mailed to the Town Clerk of the Town of Carefree, Arizona; and

WHEREAS, a public hearing was held on May 3, 2022,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE TOWN OF CAREFREE, ARIZONA UTILITIES COMMUNITY FACILITIES DISTRICT AND THE BOARD OF DIRECTORS OF THE CAREFREE WATER COMPANY, INC. AS FOLLOWS:

<u>Section 1</u>. The Proposed District Budget, including minor revisions discussed at the public hearing held on May 3, 2022, in the form attached hereto as <u>Exhibit B</u>, is hereby approved and adopted as the final District budget for Fiscal Year 2022/23.

Section 2. The Carefree Water Company budget, rates, fees, deposits, and charges, including minor changes discussed at the public hearing held on May 3, 2022, are on file with the District Clerk/Water Company Secretary and are hereby approved and adopted as final for Fiscal Year 2022/23.

<u>Section 3</u>. Pursuant to A.R.S. Section 48-720(D), the District hereby identifies and notices the rates, fees, deposits and charges authorized by A.R.S. Section 48-709(A)(6) as authorized and adopted by District Board action. Such rates, fees, deposits and charges shall be effective for all billings processed on or after July 1, 2022.

Section 4. This Resolution is effective immediately. PASSED AND ADOPTED by the Board of Directors of the Town of Carefree, Arizona Utilities Community Facilities District and the Board of Directors of the Carefree Water Company, Inc. on this 7th day of June, 2022. Les Peterson, Chairman - Board of Directors ATTEST: indace French Contreras, District Clerk APPROVED AS TO FORM Michael W. Wright, District Attorney CERTIFICATE I hereby certify that the above and foregoing resolution was duly passed by the Board of

Directors of the Town of Carefree, Arizona Utilities Community Facilities District and the Board of Directors of the Carefree Water Company, Inc. at a regular joint meeting held on June 7, 2022, and that a quorum was present.

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andace French Contreras, District Clerk

ATTACHMENTS:

 Notice of Hearing Exhibit A

 Adopted District Budget FY 2022/23 Exhibit B

EXHIBIT A

TOWN OF CAREFREE, ARIZONA UTILITIES COMMUNITY FACILITIES DISTRICT

NOTICE OF HEARING

REQUIRED BY A.R.S. §§48-716 AND 48-720(D) ON THE PROPOSED BUDGET FOR FY 2022/23

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Town of Carefree, Arizona Utilities Community Facilities District

Pursuant to Sections 48-716 and 48-720(D), Arizona Revised Statutes, notice is hereby given that a public hearing on the Proposed Budget of the Town of Carefree, Arizona Utilities Community Facilities District for FY 2022/23 will be held by the District Board on May 3, 2022, at 4:00 p.m. at the Carefree Town Council Chambers, 33 Easy Street, Carefree, AZ 85377. A copy of the Proposed Budget and the rates, fees and charges are on file with the Clerk of the Town of Carefree, Arizona and the District Clerk of Town of Carefree, Arizona Utilities Community Facilities District, at the Carefree Town Hall, 8 Sundial Circle, Carefree, Arizona 85377, telephone number (480) 488-3686. This notice also constitutes notice of the rates, fees and charges as required by Section 48-720(D), of the Arizona Revised Statutes.

Any interested party having COVID-19 concerns may view the meeting livestream at https://zoom.us/, Meeting ID 322 972 9660, Passcode 12345.

<u>Public Comment</u> – Submission of public comments may be provided in-person or in typed format by email to <u>Kandace@Carefree.org</u>. Comments are to be limited to not more than one-half page, double spaced, 12 point type. No more than one submission per person or legal entity per meeting will be read into the record. Please identify your town or city of residence. Comments that do not comply with the format specified may not be read during this Board meeting. Comments must be received by 12:00 noon on the day of the meeting.

DATED this 12th day of April, 2022.

/s/ Greg Crossman

District Manager Town of Carefree, Arizona Utilities Community Facilities District

EXHIBIT B

TOWN OF CAREFREE, ARIZONA UTILITIES COMMUNITY FACILITIES DISTRICT

ADOPTED BUDGET FISCAL YEAR 2022/23

BEGINNING FUNDS AVAILABLE		\$17,816,919
SOURCES REVENUES (FROM CAREFREE WATER COMPANY) Debt Service and Rent Revenue Capital Construction Revenue (Includes Fed. Local Match)	\$692,104 \$1,000,000 ¹	
Total Revenues	Ψ=,000,000	\$1,692,104
OTHER FINANCING SOURCES		
American Rescue Plan Funds	\$655,812 ¹	
Federally Directed Funding	\$800,000 ¹	
Developer Contributions	\$1,000,000 ¹	
Total Other Financing Sources	Ψ1,000,000	\$2,455,812
Total other I maneing Jources		ψ <u>υ</u> , 133,612
TOTAL SOURCES		\$21,964,835
¹ Potential Funding Source – Expenditures to be Adjusted if Not Received		
EXPENDITURES		
ADMINISTRATION		
Rent	\$33,000	
Total Administration		\$33,000
CAPITAL		
Public Infrastructure - Construction	\$19,400,000	
Contingency	\$1,000,000	
Total Capital	, , ,	\$20,400,000
DEBT SERVICE		
Principal – Water System Revenue Bonds Series 2021	\$ -	
Interest – Water System Revenue Bonds Series 2021	\$741,400	
Trustee Fees	\$800	
Capital Advance Payment	\$414,340	
Capital Lease Payment (WIFA)	\$244,764	
Total Debt Service	γ ∠ ¬¬,, ο¬	\$1,401,304
TOTAL EVDENDITUDES		621 924 204
TOTAL EXPENDITURES		\$21,834,304
ENDING FUNDS AVAILABLE		\$130,531



FISCAL YEAR 22-23 BUDGET

INCLUDING

RATES, FEES, CHARGES, AND DEPOSITS

Water Rates and Fees Summary Carefree Water Company – FY 22-23

Rates

- 4.4% Overall Water Rate Increase Base Fee and Commodity Rates
- Rate increase takes effect July 2022
- Average Monthly Bill Increase (Residential): \$5.05
- Current Average Monthly Residential Bill: \$114.76 Proposed Average Monthly Residential Bill: \$119.81
- Average Monthly Residential Water Use: 12,000 gallons
- Current Residential Base Fee: \$50.44 Proposed Residential Base Fee: \$52.66 Up \$2.22
 - \$20.00/mth "Acquisition Fee" Neighborhoods A, B, and C ("Carefree Service Area)
- Commodity Rates: Remain in 5 Tiers to Encourage Conservation
 - Tier Break Points Have Remained the Same
 - o Rate in Each Tier (per 1,000 gallon charge) has Increased 4.4%
- Similar 4.4% adjustments to other rate categories (commercial meters and master meters)

Fees

- Fees for new construction have not been adjusted since at least 2009. This includes:
 - Water Capacity Fees
 - Service Connection Fees (Service Lines and Meters)
- Inflation Adjustment Warranted
 - o Basis: Consumer Price Index, U.S. City Average, All Urban Consumers
 - 2009 → 2021 = 275.703/215.935 = 27.5% Increase
- Single Family Residential Example
 - Water Capacity Fee: \$3,639 → \$4,640
 - o 1" Service Connection Charge (Meter and Service): \$3,080 → \$3,927
 - o Total: \$6,719 → \$8,567
- New Free Proposal: Water Supply Fee (for new development)
 - Funding of Water Rights/Water Supply Expenditures Past and Future
 - See Water Supply Fee Report and Policy Recommendations at the end of this packet

Carefree Water Company
Effective July 1, 2022
Rate Sheet @ 4.4% Base and Commodity Increase

			ate		Com	Commodity Charge	arge	Subt	Subtotal Before Taxes	axes		Taxes		To	Total With Taxes	ХВС	Overall %
	Gallons	Current	New	Difference	Current	New	Difference	Current	New	Difference	Current	New	Difference	Corrent	Men	Difformen	Difference of
Tier 1 - \$4.25	1,000	50,44	52.66	2:22	4.07	4.25	0.18	54.51	56.91	2.40	5.08	5 30	0.33	20 20	Man Co Co	Dillerefice	Unrerence
(Curr - \$4.07)	2,000	50,44	52.66	27.7	8,14	8.5	0.36	58.58	61,16	2.58	5.46	5.70	0.24	50.00	77.70	20.7	24.4
	4,000	50.44	52.66	2.22	16.28	17	0.72	66.72	99'69	2,94	6.23	6.50	0.27	77.95	76.16	3.31	A 4.4%
	6,000	50.44	52.66	2.22	24.42	25.5	1.08	74.86	78.16	3.30	7.00	7.31	0.31	81.86	85.47	3.61	A 40%
	8,000	50.44	52.66	27.7	32.56	34	1.44	83	86.66	3,66	77.77	8.11	0.34	40.77	77.70	7.07	1.470 N N N N
Fier 2 - \$5.72	9,000	50.44	52.66	2.22	38.04	39.72	1.68	88.48	92.38	3.90	8.29	8.65	0.36	71.96	101.03	476	A 40%
(Curr - \$5.48)	12,000	50.44	52,66	277	54.48	26.88	2.40	104.92	109.54	4.62	9.84	10.27	0.43	114.76	119.81	5.05	4.4%
	14,000	50.44	52.66	2,22	65.44	68.32	2.88	115.88	120.98	5,10	10.87	11.34	0.47	126.75	132.32	5.57	4 4%
	16,000	50.44	52.66	2.22	76.40	92.62	3.36	126.84	132.42	5,58	11,90	12.42	0.52	138.74	144.84	6.10	4.4%
	18,000	50.44	52.66	2.22	87.36	91.20	3.84	137.8	143.86	90'9	12.93	13.50	0.56	150.73	157.36	6,62	4.4%
	20,000	50.44	52.66	2.22	98.32	102.64	4.32	148.76	155.3	6.54	13.96	14.57	0.61	162.72	169.87	7.15	4.4%
Tier 3 - \$7.52	22,000	50.44	52.66	2.22	112.72	117.68	4.96	163,16	170.34	7.18	15.32	15.98	0.67	178.48	186 32	7.85	7070
(Curr - \$7.20)	24,000	50,44	52.66	2.22	127.12	132.72	2,60	177.56	185.38	7.82	16,67	17.40	0.73	194.23	202.78	8.55	4.4%
	26,000	50.44	52.66	2.22	141,52	147,76	6.24	191,96	200.42	8.46	18.02	18.81	0.79	209.98	219,23	9.25	4.4%
	28,000	50.44	52.66	2.22	155,92	162.80	88.9	206.36	215.46	9.10	19.37	20.22	0.85	225.73	235.68	9.95	4 4%
	30,000	50.44	52.66	2.22	170.32	177.84	7.52	220.76	230.5	9.74	20.73	21.63	0.91	241.49	252.13	10.65	4 4%
Tier 4 - \$9.72	32,000	50.44	27.66	2.22	188.94	197.28	8.34	239.38	249.94	10.56	22.47	23.45	0.98	261,85	273.39	11.54	4.4%
(Curr - \$9.31)	35,000	50.44	52.66	2.22	216.87	226.44	9.57	267.31	279.1	11.79	25.09	26.18	1.10	292,40	305.28	12.89	4.4%
	40,000	50,44	52.66	2.22	263.42	275.04	11.62	313.86	327.7	13.84	29.45	30.74	1.29	343.31	358.44	15.13	4.4%
	45,000	50.44	52,66	2.22	309.97	323.64	13.67	360.41	376.3	15.89	33,81	35.29	1.48	394.22	411.59	17.37	4,4%
-	20,000	50,44	52.66	2.22	356.52	372.24	15.72	406.96	424.9	17.94	38.17	39.84	1.67	445.13	464.74	19.61	4.4%
lier 5 - \$12.63	55,000	50.44	52.66	27.7	417.02	435,39	18.37	467,46	488.05	20.59	43.83	45.75	1.91	511,29	533.80	22,50	4.4%
(curr - \$12.10)	000'09	50.44	52.66	2.22	477,52	498.54	21.02	527.96	551.2	23.24	49.49	51.65	2,16	577.45	602.85	25.40	4.4%
	65,000	50.44	52,66	2.22	538.02	561.69	23.67	588.46	614.35	25.89	55,15	57.56	2.41	643.61	671.91	28,30	4.4%
	00000	50,44	52.66	2,22	598.52	624.84	26.32	648,96	677.5	28.54	60.81	63.46	2,65	77.607.	740,96	31.19	4.4%
	80,000	50.44	52.66	2.22	719.52	751.14	31.62	769.96	803.8	33.84	72.13	75.27	3.15	842.09	879.07	36.99	4.4%
	30,000	50.44	52.66	2.22		877.44	36,92	890.96	930.10	39.14	83.44	87.08	3,64	974.40	1,017,18	42.78	4.4%
	100,000	50.44	52.66	2.22	961.52	1,003.74	42.22	1,011,96	1.056.40	44 44	94.76	98.90	4.43	4 400 20	****		4 402

Average Residential Usage

CAREFREE WATER COMPANY RATE SCHEDULE Effective July 1, 2022 Before Taxes

Monthly Staze Monthly								Monthly	Commodity	Monthly Commodity (Usage) Charges and	larges and			
Monthly S4.25 Fort.100 gal. S5.72 Port.100 gal. S5.72 Port									Tier Bre	akdown				
Meter Meter Base From To From				Monthly	Tie \$4,25 per	r.1 1,000 gal.	Tie \$5.72 per	r 2 1,000 gal.	TI6 87.52 per	1.000 pal.	Tie 77.09	1 000 gal	T 512 63 213	er 5
Size Classification Fee (gallons)	Meter	Meter	Meter	Base	From	To	From	To	From	To	Erom	To To	Promo p	T, woo gal.
AMPTERS S.P. 347.1" R1, R2, R4 S S.266 0 8,000 8,001 20,000 30,001 30,001 30,001 50,000 30,001 30,0	Type		Classification	Fee	(gallons)	(gallons)	(gallons)	(gallons)	(gallons)	(gallons)	feallons	(sallone)	(aallone)	Capillops
Sign 344" 1" R1, R2, R4 S S2, E6 C SD00 SD01 20,000 20,001 30,000 30,001 50,000	RESIDENTIAL MET	rers								(Circumo)	(Samours)	(Editoria)	(Ballolls)	(gallolls)
S/8'3/4", R1A, R2A, R4A	Residential	5/8", 3/4", 1"	R1, R2, R4	\$ 52.66	0	8,000	8,001	20,000	20.001	30,000	30.001	50.000	50.001	and one
All high Horizon	Residential	5/8", 3/4", 1"	R1A, R2A, R4A		0	8,000	8,001	20,000	20,001	30,000	30,001	50,000	50,001	and over
1 inch C5A S 94.80 0 8,000 8,001 16,000 16,001 32,001 64,000 64,001 14,011 15,011 15,011 15,010 15,010	COMMERCIAL ME	TERS												
1-10ch CSA S 104.80 0 8,001 15,000 15,001 32,000 32,001 54,000 70,001 1-14/2 inch C6A S 255.27 0 11,000 11,001 15,000 15,001 32,000 32,001 70,000 70,001 1-14/2 inch C6A S 255.27 0 11,000 11,000 15,001 35,000 35,001 70,000 70,001 70,001 32,000 70,001 70,0	Commercial	1 inch	CS	\$ 94.80	0	8,000	8.001	16.000	16.001	32,000	32 001	64 000	54 000	and being
1-1/2 inch C6A \$ 235.27 0 11,000 11,001 16,000 16,001 35,000 35,001 70,000 70,001 10,000 10,001 10,000 10,001 10,000 10,00	Commercial	1 inch	CSA		0	8,000	8,001	16,000	16.001	32,000	32,001	64,000	64,001	and over
1-1/2 inch CGA \$ 255.27 0 11,000 16,000 16,000 35,000 35,000 70,001 2 inch CGA \$ 563.95 0 20,000 20,001 40,000 40,001 80,001 160,000 160,001 3 inch CGA \$ 751.71 0 100,000 100,001 200,000 40,001 80,000 160,001 3 inch CGA \$ 771.71 0 100,000 100,001 200,000 400,001 600,001 600,001 3 inch CGA \$ 771.71 0 100,000 100,001 200,000 400,001 600,001 600,001 3 inch CGA \$ 771.71 0 100,000 100,001 200,000 400,001 600,001 600,001 3 inch CGA \$ 771.71 0 100,000 100,001 200,000 400,001 600,001 600,001 4	Commercial	1-1/2 inch	90	3	0	11,000	11,001	16,000	16,001	35,000	35.001	70.000	70.001	and over
2 inch C8A 5 558.95 0 20,000 20,001 40,000 40,001 80,000 80,001 160,000 160,001 3 inch C9A 5 771.71 0 100,000 100,001 200,001 200,001 40,000 40,001 40,001 40,000 40,001 40,000 40,001 40,000 40,001 40,	Commercial	1-1/2 inch	C6A		0.	11,000	11,001	16,000	16,001	35,000	35,001	70,000	70.007	and over
Sinch C8A \$ 588.95 0 2,000 20,001 40,000 80,001 160,000 16	Commercial	2 inch	8		0	20,000	20,001	40,000	40,001	80,000	80,001	160,000	160.001	
Sinch C94 S 751.71 0 100,000 200,001 400,000 400,001 600,000 600,001	Commercial	2 inch	C8A		0	20,000	20,001	40,000	40,001	80,000	80,001	160,000	160.001	and over
Sinch C9A \$ 771.71 0 100,000 1200,001 200,001 400,000 60,001 600,000 600,001	Commercial	3 inch	ව	\$ 751.71	0	100,000	100,001	200,000	200,002	400,000	400,001	600,000	600,001	and over
TERS	Commercial	3 inch	C9A	\$ 771.71	0	100,000	100,001	200,000	200,001	400,000	400,001	000'009	600,001	and over
MM2 - 4 5 400.15 0 30,000 30,001 40,000 60,000 60,001 80,000 80,001	MASTER METERS													
Part 2 NAM2 - 4 5 200.09 0 30,000 30,000 50,000 70,000 50,000	Master Meter 1		MM1-8	\$ 400,15	0	30,000	30,001	40.000	40.001	60.000	60.001	80,000	80.001	and pac
Part	Master Meter 2	5.0	MM2-4	\$ 200.09	0	30,000	30,001	50,000	50,001	70,000	70.007	90,00	90,001	and over
Part MMA-6 S 300.14 O 50,000 100,000 100,001 190,000 150,001 250,000 250,001 250,000 250,001 250,000 250,001 250,000 250,001 250,000 250,001 250,000 250,001 250	Master Meter 3		MM3 - 8	\$ 400.15	0	40,000	40,001	80,000	80.001	100,000	100.001	150,000	150,001	and over
Fig. MMS-12 S 612.70 0 30,000 30,001 50,000 80,000 80,001 100,000 100,000 100,000 100,000 100,001 100,000 100,001 100,000 100,001 100,000 100,001 100,000 100,001 100,000 100,001 100,000 100,001 100,00	Master Meter 4		MM4 - 6	\$ 300,14	0	50,000	50,001	100,000	100,001	190,000	190,001	250,000	250,001	and over
FT MM6-38 \$ 1,900.76 0 170,000 170,000 270,001 300,000 300,001 350,000 350,001 FT MM7-18 \$ 900.39 0 80,000 100,000 100,001 120,000 120,001 150,000 150,001 FT MM8-11 \$ 550.22 0 90,001 150,000 150,001 120,000 120,001 150,000 150,001 FT MM9-11 \$ 550.22 0 75,000 75,001 105,000 105,001 135,000 150,001 150,000 FT MM9-11 \$ 550.22 0 60,001 120,000 105,001 135,001 150,000 150,001 FT MM9-11 \$ 550.22 0 60,001 120,000 105,001 135,001 150,000 150,001 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 105,001 135,001 120,000 120,001 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 105,001 130,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 105,001 130,000 120,001 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 135,001 120,000 120,001 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 135,001 120,000 120,001 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,001 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,000 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,000 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,000 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 60,000 120,000 135,000 135,000 120,000 FT MM9-11 \$ 550.22 0 60,000 120,000 120,000 120,000 120,000 FT MM9-11 \$ 550.22 0 60,000 120,000 120,000 120,000 120,000 FT MM9-11 \$ 550.20 0 120,000 120,000 120,000 FT MM9-11 \$ 50,000 120,000 120,000 120,000 FT MM9-11 \$ 50,000 120,000 120,000 120,000 FT MM9-11 \$ 50,000 120,000 FT MM9-11 \$ 50,000 120	Master Meter 5		MM5 - 12	\$ 612.70	0	30,000	30,001	50,000	50,001	80,000	80,001	100,000	100.001	and over
Fer 7 MM7-18 \$ 900.39 0 80,000 100,000 120,000 120,000 150,000	Master Meter 6		MM6-38	\$ 1,900.76	0	170,000	170,001	270,000	270,001	300,000	300,001	350,000	350,001	and over
PT 8 MM8-11 S 550.22 0 90,000 150,000 150,000 200,000 250,000	Master Meter /		MM7 - 18	\$ 900.39	0	80,000	80,001	100,000	100,001	120,000	120,001	150,000	150,001	and over
PT 9 MM9-11 \$ 550.22 0 75,000 105,000 105,000 135,000 165,000	Master Meter 8		MM8-11	\$ 550.22	0	90,000	100'06	150,000	150,001	200,000	200,001	250,000	250,001	and over
2r10 MM10-11 \$ 550.22 0 60,000 120,000 120,000 190,001 220,000 220,001 CWH - 57.54 per 1000 gallons - Minimum Billing \$5.00 - Additional Keys \$15.00	Master Meter 9		MM9-11	\$ 550.22	0	75,000	75,001	105,000	105,001	135,000	135,001	165,000	165,001	and over
CWH NT METER	Master Meter 10		MM10-11	\$ 550.22	0	60,000	60,001	120,000	120,001	190,000	190,001	220,000	220,001	and over
NT METER CWH	STAND PIPE													
NT METER	Stand Pipe		CWH		\$7.54 per	1000 gallor	Is - Minimu	m Billing \$5.	.00 - Additio	onal Kevs \$1	5.00			
OLLUS AND	FIRE HYDRANT ME	TER												
17 7 7 1 A A A A	Fire Hydrant		EHA	165 50	67 54 000	1000	1	00000						

Temporary Turn-Off Policy - Customers may request their water service to be turned off temporarily or permanently at any time. If water service is off for less than nine (9) months, at the time service is re-established, the customer will be billed the monthly base fee plus tax for the number of months the water was off. If water service is off for more than nine (9) months, the customer will be billed the New Account Set-Up Fee at the time service is re-established.

NEW ACCOUNT SETUP FEES	S
Residential and Commercial	\$50.00
Landlord (Transfer to Info on File)	\$20.00
Fire Hydrant	\$100.00

6.3% 3.0% \$0.0065 /1.000 gal. bil
--

REFUI	REFUNDABLE DEPOSITS
Residential	\$250.00
Commercial	3X Average Water Bill
Stand Pipe	\$50.00
Fire Hydr. Meter	\$900.00

NEW CONSTR	NEW CONSTRUCTION CHARGES AND FEES	UD FEES	
Meter and Service Size	Service Connection Charge	Water Capacity Fee ¹	Total
1" Meter and Service	\$3,927.00	\$4,640.00	\$8,567.00
1" Meter Only-New Subdivision	\$1,230.00	\$4,640.00	\$5,870,00
1-1/2" Meter and Service	\$5,451.00	\$8,409,00	\$8,409.00 \$13,860.00
2" Meter and Service	\$8,262.00	\$13,061.00	\$13,061.00 \$21,323.00
3" Compound Meter	\$25,723.00	\$26,528.00	\$26,528.00 \$52,251.00
4" Compound Meter	\$31,875.00	\$40,647.00	\$72,522.00
1" Meter & Serv. Upgrade(from 3/4")	\$3,207.00		\$3,207.00
1" Meter Only Upgrade (from 3/4")	\$510,00		\$510.00

¹Distribution, Storage, and Pumping Capacity

At Water Co. Cost At Water Co. Cost

\$125.00 \$25,00

MISCELLANEOUS SERVICES AND FEES

Data Log Fee - Beginning With Second Data Log

Meter Re-Read (Customer Request) Account Re-Establishment Fee

Bank Charge Amt 1.5% per month

Insufficient Funds or Returned Check Fee Interest on Outstanding Balance

\$3.00

\$10.00

3% of Amount

Late Payment or Delinquent Charge (per month) Monthly Billings & Other Charges Under \$500

Other Charges Over \$500

Foreign Currency Transaction

Foreign Mailing Fee

\$4.00 \$7.00

PAYMENT AND BILLING FEES

Credit Card Convenience Fee (per transaction)

\$100.00

(If Water Company is Not Responsible for Problem)

Unauthorized Meter Turn-On - Commercial Unauthorized Meter Turn-On - Residential

Unauthorized Fire Hydrant Use - Per Use

Third Party Meter Test (Customer Request)

Emergency Call Out

Change-Out or Moving Meter

\$250.00

SAMPLE RESIDENTIAL WATER BILL CALCULATION - 1 inch Residential Meter (WR4 Classification) @ 24,000 gallons	CALCULATION* ssification) @ 24,00	30 gallons			
				I	

Tier 1:	8,000 gallons	(B)	s	4.25	4.25 /1000 gal.	н	S	34.00
Tier 2:	12,000 gallons	@	S	5.72	/1000 gal.	11	S	68.64
Tier 3:	4,000 gallons	0	s	7.52	/1000 gal.		·	30.08
Tier 4:	0 gallons	@	S	9.77	/1000 gal	11	·	
Tier 5:	0 gallons	8	S	12.30	/1000 gal.	11	10	1
Month Total:	24.000 gallons		ı	l		Baco Eag	. 4	22 62

² A Residential Water Bill Calculator is available on our website at www.carefreewaterco.com

Total (Does not include taxes) \$ 185.38

Fees, charges, and deposits that have been increased for FY 22-23.

Profit and Loss Summary Carefree Water Company – FY 22-23

- "All encompassing" spreadsheet to ensure cash flow needs are met (revenue stream matches expenditures)
- Looks at anticipated revenues (primarily from water sales) in relation to anticipated expenditures (e.g., Cost of Water, General & Administrative, Replacement & Maintenance)
- The Profit and Loss spreadsheet also includes other cash uses such as:
 - 2021 Series Bond Repayment ("Acquisition")
 - o WIFA Loan Repayment ("Capital Lease")
 - Town of Carefree Repayment ("Capital Advance")
 - Water Company Office/Shop Rent
 - Reserve Deposits
 - Capital Improvement Program
- Bottom Line: Revenue stream must cover all cash uses (cash flow/expenditures)

362,826

Cash Utilized

Carefree Water Company PROFIT AND LOSS 2022-2023 Budget

	Ainr	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	Anril	May	linoo	Total
Revenues %	9,4%	9.5%	9.1%	8.6%	8 3%	7.1%	7 140	7 000	20 70	D. day	, and	aline.	1019
Water Sales	224 229	272 525	200 240	2000000	200 52.5	0.4.70	1.470	1.U%	1.170	8.1%	8.4%	88.6	100%
Mous Motor P. Comiter Cate	2007	000,000	067,500	DHC'MAC	788,054	537,409	258,036	244,572	258,831	282,003	292,209	332,680	3,452,946
New Mielel & Selvice rees	176'5		3,927			3,927			3.927			2 027	10.000
DFGC Electrical Fees			6,204			6.204			6 202			1300	12,033
Cell Tower Rental Fees (net)	1,879	1.879	1.879	1.879	1 970	1 070	4 070	-	2020			6,203	74,814
Other Revenues	2,000	2,000	2000	0000	E/9'T	1,0/9	1,8/9	1,8/9	1,879	1,879	1,878	1,878	22,546
Total Resemble	223 626	2,000	220 200	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
See measures	932,034	321,415	373,758	304,819	292,533	251,419	261,915	248,451	272,840	285,882	296,087	346,688	3,543,941
Cost of Water													
Scottsdale CAP	75,930	72.114	71.716	71 378	61 A26	76116	54 001	100					
Cave Creek CAP				2001	07,400	40,110	160'10	24,865	59,018	71,396	75,064	86,118	808,492
Comment Without Daniel					,	i		0	•		ı	1	A
Stourin water Pumped	14,416	11,877	11,769	11,784	10,304	8,763	12,355	9,544	10,024	11.453	11.875	12.153	127 216
Central Ariz Project	22,164	21,421	21,247	21,268	18,873	16,384	20,333	26,465	19,773	22 183	22 897	75,050	010,701
Total Water Costs	112,510	105,412	104,232	104,380	90,613	73.263	625 76	00.97A	00 010	405.000	10000	23,030	230,038
							200	1000	00,000	750,004	105,630	124,320	1,203,866
General and Administrative	88,636	88,636	98,636	88,536	88,636	88,636	88,636	88,636	88.636	88 636	88 635	357 88	063 630 1
Maintenance	19,460	19,460	19,460	19,460	19,460	19,460	19,460	19.459	19.459	10 450	10 450	00,000	1,003,030
Depreciation	20,000	50,000	20,000	50,000	50,000	20.000	50.000	50,000	20,000	19,433	19,439	19,459	233,515
Total Other Costs	158 096	359 AGE	350.005	450 000	470.000	20000	20000	DOUGO.	DOD'OC	DODO'DE	20,000	20,000	600,000
	00000	DEN'OCT	060'907	158,096	158,096	158,096	158,096	158,095	158,095	158,095	158,094	158,094	1,897,145
PENEMINE LINE COSTS	20000	-											
VENUES LESS COSIS	870,24	p3,907	60,930	42,343	43,824	20,060	9,240	(518)	25,930	22,755	28,157	64,274	442,930
	CASH FLOW												
Cash Flow		8	Cash Uses				,	a di di					
Not Gain	000 644						3	Capital Projects					
THE COURT	444,330		Ke	Keserves		,		F	Fire Protection				
Depreciation	000,000		Ca	Capital Advance		414 340		6	Strong Although	A	20000		
Equipment Loss W/O	12,000		W	WIFA Payment		244 764		'n d	System Automation & Lech.	on & recn.	30,000		
			000	UCFD Rent		33,000		7 3	System Improvements Water Rights	Hills	45,826		
		10	Total Operating Uses	Jses		692,104			Capital Equipment		46,000		
Total Available	1,054,930					100000		9 (apital equipmen	2	20,000		
		3	Cash Available		l,	367 876	ţ	Total Capture	Lapital Reserves	,			
						204,040		4511	-		3000		

Cost of Water Summary Carefree Water Company – FY 22-23

- Water use is based on a 3-year average
- Assumes 1/2-year of Acquisition Area Water Usage (2nd Half FY 22-23)
- The cost of water is the Water Company's single largest expense at nearly \$1.2M
- Continued Focus on Utilizing Renewable CAP Supply (Saving GW for Emergencies)
 - o 65% CAP Water
 - o 35% Groundwater
- Water costs are increasing about \$200,000 this FY due to the following:
 - Increased usage from Acquisition Area (300 AF/yr)
 - 4% Increase in Scottsdale Treated Water Costs
 - o 5% Increase in APS Costs
 - o Overall 14% Increase in CAP Raw Water Costs Reflective of Tier 1 Shortage Condition
 - Equates to \$72,500 increase in payments to CAP
 - 21% increase in Delivery Costs Due to Tier 1 Shortage

Carefree Water Company Estimated Water Costs Fiscal Year 2022-23

90.9 9.8 4 10.5 1 10.1 2 82.5 64.8 60.9 58.4 71.8 80.3 82.5 1110 8 10.5 1 10.1 2 82.5 57.8 56.0 54.3 71.8 80.3 80.3 82.5 11110 8 10.1 2 82.5 57.8 56.0 54.3 71.8 50.3 82.5 17.0 86.8 11.0 10.2 82.5 57.8 56.0 54.3 71.2 55.7 77.2 66.7 77.3 85.0 77.2 85.0 70.0 70.0 70.0 70.0 70.0 70.0 70.0 7	March Could Event and 154 Challet	252.821	1	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Total
According Accode Accode According	Water sold FLLLY (41 Gray)			91.9	6'06	85.3	79	80.9	64.9							492.9
March Marc	Water Sold FY20-21			104.3	98'6	105.1	101.Z	88.3	84.8	6'09	58.4	71.8	80,3	82,5	111.0	1027.2
March Marc	Water Sold FY19-20		í	27.7	93,2	84.3	88.5	68.5	57,8	56.0	54.3	57.8	54.7	76.0	88.8	887.6
March Marc	Water Sold FY18-19 (19 Only)									63.1	51.2	55.7	72.8	68,6	77.2	388.6
Total Cost 13,243 30,385 30,997 35,477 39,975 37,944 37,128 31,484 27,295 37,294	3-yr Average Water Sold (Use for 22-23)		A.F.	101.0	626	24.7	6,49	78,4	61.3	59.6	52,8	56.8	68.8	72.3	83,0	919.3
1100 10-48 10-38 10-34 81-14	3-yr Average Water Sold (Use for 22-23)	9	000 Gal.	32,911	31,249	30,858	30,907	25,547	19,975	19,404	17,189	18,499	22,402	23,559	27,046	299,545
1112 106.6 105.4 871 881 873 777 873 1013 105.5 1123 105.6 105.4 871 881 873 777 873 1013 105.5 1123 105.5	Percent of Annual Usage (Use for 22-23)			11.0%	10.4%	10.3%	10.3%	8,5%	6.7%	6.5%	8.1%	6.2%	7,5%	7.9%	9.0%	100.0%
Total Cost Table State	Water Supplied (Sold/0.9) (Use for 22-23)* *Note: Jan Dec. Adjusted for CSA Acquistion			112.2	106.6	105.2	105,4	87.1	68.1	87.8	1.77	83.7	101.3	106.5	122.3	1164.0
Total Cost Tot	Ground Water A.F (35%)			5 68	37.4	200	25.0	305	35.6	20.7	2.00	6	4		4	-
Total Cost Tot	CAP Water A.F. (65%)			72.9	£ 69 3	68.4	58.5	200	903	57.0	2.12	544	200	57.3	42,0	40/
Total Cost TBD 5	CAP Water A.F. +5%			3,6	10	3,4	9,4	2.8	222	2.9	2,5	2.7	3 67	3.5	4.0	37.8
Total Cost TBO \$ -0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	CAVE CREEK WATER		0 %0													
Total Cort TBO	Acre-Feet			0'0	0.0	0.0	0'0	0.0	0.0	0.0	0.0	0.0	0.0	00	0.0	0
Total Cost TBD \$.	1,000's Gallons			0	0	٥	0	0	0	0	0	0	0	0	0	0
1000% of CAP Water 1200% o	Cost @\$X.XX/1,000 Gal.	Total Cost		**	1		l.						•			
\$31.8 \$33.1 \$7.599 \$7.289 \$24.286 \$2.322 \$18,450 \$14,426 \$18,588 \$16,465 \$17,700 \$21,489 \$25,588 \$25,714 \$7.289 \$7.288 \$7.199 \$7.289 \$7.288 \$7.199 \$7.289 \$7.288 \$7.199 \$7.289 \$7.289 \$7.299 \$7	SCOTTSDALE WATER Acre-Feet		100%		60	58.4	25.85	995	144.3	0.25	9	200	2	203	70 5	245
\$318 \$131 \$17,585 \$17,769 \$70,871 \$70,983 \$61,071 \$47,751 \$61,576 \$54,500 \$58,653 \$77,031 \$77,990 \$85,754 \$75,990 \$77,114 \$77,216 \$77,126 \$77,	1,000's Gallons			23,769	22,569	22,286	22,322	18.450	14.426	18.588	16.465	17.720	21.459	22 568	25 907	246 53
Sind	Cost @\$3.18/1,000 Gal.*	\$3.18	\$3.31	\$75,585	692,178	\$70,871	\$70,983	\$61,071	\$47,751	\$61,526	\$54,500	\$58,653	\$71,031	\$74,699	\$85,754	\$804.19
Total Cost \$75,930 \$72,114 \$71,216 \$71,328 \$61,436 \$48,116 \$61,891 \$54,865 \$55,018 \$57,396 \$57,596 \$57,006 \$65,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$56,019 \$935 \$77,06 \$70,009 \$8,666 \$9,542 \$11,575 \$13,950 \$13,950 \$13,000 \$12,019 \$935 \$77,06 \$56,019 \$56,019 \$56,019 \$13,000 \$	Meter Fee		ľ	\$345.00	\$345.00	\$345.00	\$345.00	\$365.00	\$365.00	\$365.00	\$365,00	\$365.00	\$365.00	\$365.00	\$365.00	\$4,300
From Above 39.3 37.3 36.8 36.5 23.8 30.7 27.2 29.3 35.5 37.3 42.8 pallons 12,799 12,152 12,000 12,019 5,935 5,7,106 5,6,295 5,6,775 5,9,005 e ADVR	53,31/1,000 Gal. After Oct. 2022 (4% Increase)	Total Cost		\$75,930	\$72,114	\$71,216	\$71,328	\$61,436	\$48,116	\$61,891	\$54,865	\$59,018	\$71,396	\$75,064	\$86,119	\$808,492
gallons) 40.71 \$9,087 \$8,628 \$8,520 \$12,152 11,000 11,019 9,935 77,768 10,009 8,866 9,542 11,555 12,152 13,950 a (ADWR) 50.71 \$9,087 \$1,870 \$1,370	POTABLE GROUNDWATER Pumped Groundwater (A.F From Above)			39.3	37.3	36.8	96.9	30.5	23.8	30.7	27.2	29.3	35.5	37,3	42,8	407.4
Sand	Pumped Groundwater ('000 gallons)			12,799	12,152	12,000	12,019	9,935	7.768	10,009	8.866	9.542	11.555	12.152	13.950	139.74
S2,000 \$1,370 \$	Cost @\$0.71/1,000 Gal. (5% Increase)		\$0.71	280'6\$	\$8,628	\$8,520	\$8,534	\$7,054	\$5,515	\$7,106	\$6.295	\$6.775	\$8.204	\$8.628	\$9.905	\$64.250
\$3.450 \$1,370 \$1	Groundwater Withdrawal Fee (ADWR)									\$2,000						\$2,000
Total Cost \$12,537 \$9,998 \$9,904 \$8,424 \$6,885 \$10,476 \$7,665 \$8,145 \$9,574 \$9,998 \$11,275 \$1,871 \$1	Chemicals and Testing			\$3,450	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$1,370	\$18,520
kWh/AF \$/kWh (From Desert Forest Agreement) 745.22 0.14 \$1,878.82 \$200 \$14,706 \$13,963 \$13,788 \$13,788 \$11,415 \$8,925 \$11,979 \$10,611 \$11,420 \$13,830 \$14,544 \$16,696		Total Cost		\$12,537	866'6\$	068'65	\$9,904	\$8,424	\$6,885	\$10,476	\$2,665	\$8,145	\$9,574	866'6\$	\$11,275	\$114,770
(2020) (2021) (2020) (GOLF COURSE GROUNDWATER															A.F.
(2020) (2020) (2019) (3-yr Ave.) kWh/AF \$/kWh (From Desert Forest Agreement) (3-yr Ave.) kWh/AF \$/kWh/AF \$/	A.F. Pumped (2021)															149
(2019) (3-yr Ave.) kWh/AF \$/kWh (From Desert Forest Agreement) (3-yr Ave.) kWh/AF \$/kWh (From Desert Forest Agreement) 745.22 0.14 \$1,878.82 \$1,87	(2020)															198
(3-yrt Ave.) kWh/AF \$/kWh (From Desert Forest Agreement) 745.22 0.14 \$1,878.82 \$1,878	(2019)															300
kWh/AF \$/kWh (From Deset Forest Agreement) 745.22 0.14 \$1,878.82	(3-yr Ave.)															216.1
Cost		kwh/AF \$	/kwh (F	rom Desert For	est Agreemer	(1)										
2022 2023 2023 2023 Cost 57,458 \$7,458 \$7,458 \$7,458 \$8,353 \$8,35	Electrical Cost	745.22	0.14	\$1,878.82	\$1,878.82	.878.82	\$1,878.82	\$1,878.82	\$1,878.82	\$1,878.82	\$1,878,82	\$1,878.82	\$1,878.82	\$1,878.82	\$1,878,82	\$22,546
\$50 \$56 \$7,458 \$7,458 \$7,458 \$7,458 \$7,458 \$8,353 \$14,544 \$16,696	CAP COSTS	2022	2023													
\$192 \$200 \$14,706 \$13,963 \$13,788 \$13,810 \$11,415 \$8,925 \$11,979 \$10,611 \$11,420 \$13,830 \$14,544 \$16,696 \$17,500	Capital Cost	\$20	\$56	\$7,458	\$7,458	\$7,458	\$7,458	\$7,458	\$7,458	\$8,353	\$8,353	\$8,353	\$8,353	\$8,353	\$8,353	\$94,870
005/78	Delivery Cost	\$192	\$200	\$14,706	\$13,963	\$13,788	\$13,810	\$11,415	\$8,925	\$11,979	\$10,611	\$11,420	\$13,830	\$14,544	\$16,696	\$155,688
	CAP Contingency	2000	1								\$7,500					\$7,50

\$88,815 \$105,032 \$109,838 \$124,322 \$1,203,867

\$90,873

\$73,263 \$94,578

\$90,612

\$105,412. \$104,231 \$104,879

\$112,510

6 ALL WATER COSTS

General and Administrative (G&A) Summary Carefree Water Company – FY 22-23

- Overall G&A expenses up 8% (up approx. \$87,000) compared to last FY
 - o Prime Drivers: Insurance and Payroll
 - Insurance Increase of 35% \$29,000
 - Large Amount of "Subcontracted" Work associated with the Carefree WCP
 - Insurance Carrier Assumption: Increased Risk
 - Payroll Costs Up 6% \$46,000
 - 3.5% Cost-of-Living Adjustment All employees
 - 2.5% Merit Increase All employees
 - Fuel/Gas Also a Driver 24% increase, up \$7,000

General and Administrative Budget by Category for 2022-23

2021-2022 Budget	2022-2023 Budget	Difference
Benefits		
	536.041	
	1,000	
	14 600	
	The second second second	
	100.00000000000000000000000000000000000	
	the same of the sa	
0,201	0, 144	
713,758	759,765	46,007
4,000	4,000	0
2000	4444	
2,500	3,000	500
1,500	1,500	
2,000	2,000	
3,500	3,500	0
C 60201		
	7.800	
7. 7. 14.20		
	The state of the s	
17,795	19,300	1,505
5 000	5,000	0
5,000	0,000	<u>~</u>
7 000	9.000	
		200
7,800	8,000	200
	Budget 492,999 4,000 3,000 4,000 5,138 14,600 93,973 52,362 35,406 8,281 713,758 4,000 2,500 2,500 2,500 1,500 2,000 3,500 7C 60201 6,695 2,500 6,000 2,600	Budget Budget 492,999 536,041 4,000 4,000 3,000 3,000 4,000 4,000 5,138 - 14,600 14,600 93,973 96,616 52,362 54,942 35,406 38,422 8,281 8,144

SCADA A/C 60207			
SCADA	5,000	5,000	
Specter - WIN 911	500	700	4.5
	5,500	5,700	200
Computer A/C 60205			
UMS Annual Fee	4,100	4,500	
Sage	8,000	5,300	
Beacon Mobile	3,300	3,360	
Computer Repair Contract	13,000	14,000	
Computer Repair additional hours	3,300	4,000	
Printer	500	500	
Fixed Asset Software	300	300	
Server Warranty Care Pack	800	1,015	
Firewall	140	140	
	33,440	33,115	(325)
nsurance A/C 60250			
Cincinnati Insurance	48,000	77,000	
Claims (Insurance Deductible- Contingency)	5,000	5,000	
	53,000	82,000	29,000
Postage A/C 60300			
Billings	6,200	7,500	
Mail Pickup	540	550	
Additional mailings	1,300	1,450	
	8,040	9,500	1,460
Telephone A/C 60351			
Cox	3,100	3,100	
Verizon	4,000	4,000	
631	500	650	
Replacement Cell Phones	500	000	

Promotional A/C 60353			
Truck Magnets	240	250	
Advertisement	500	500	
	740	750	10
Auto Expense A/C 60400			
Repairs, batteries, tires	2,100	2,500	
Fuel *	16,500	23,100	
Fuel Adj.(Potential Increase)	3,000	3,000	
	21,600	28,600	7,000
045 0			
Office Supplies A/C 60452	0.500	4.000	
Printing	3,500	4,600	
Stuffing Machine Annual Maint	1,700	1,700	
All Other	3,500	3,500	4 400
	8,700	9,800	1,100
Security and Emergency A/C 60453	1076		
Safeguard - Office	700	700	
	700	700	0
Office Utilities A/C 60454	4,750	5,100	350
Fees and Permits A/C 60501			
Maricopa County	3,100	3,100	
ACC	50	50	
Carefree Shadows HOA	125	125	
Town License	40	40	
	3,315	3,315	0
Dues and Subscriptions A/C 60456			
Blue Stake	1,000	1,000	
AWWA Membership	400	400	
Rural Water Association	1,000	1,000	
WEF	205	205	
AZ Water Association	250	250	
American Society of Civil Engineers	300	300	
	200	250	
Costco	200	200	
Water Operator Certifications	300	300	

Office Equipment Rental A/C 60457			
Postage Machine	2,500	1,800	
- 4.2759-4.4746-	2,500	1,800	(700)
Bad Debt Write-off A/C 60550	3,000	3,000	0
oss Write Off - Meters	12,000	12,000	0
ncome Tax	La.		
State	55	55	
	55	55	0
Credit Card Charges A/C 60652	4,800	4,800	0
Bank Charges A/C 60653			
All Other Banks	500	500	
Chase (Electronic Banking)	9,700	10,000	
	10,200	10,500	300
SIS Mapping A/C 60206			
GPS Annual Fee	2,400	2,400	
Monthly MIFI Fee	500	500	
ARC Service Agreement	1,475	1,475	
I-Pads for Field	2,000	2,000	
Support	20,000	20,000	
Elements Annual Maintenance	10,000	10,000	
	36,375	36,375	0
Vater Conservation Costs A/C 6100			
Literature/Community Events	2,200	2,500	
	2,200	2,500	300
otal Costs	976,523	1,063,630	87,107

Replacement and Maintenance (R&M) Summary Carefree Water Company – FY 22-23

- Funds the normal water system maintenance items we do everyday
- Unscheduled repair/replacement costs are the hardest to predict
- Utilized historical expenses from the last 3 years, plus knowledge of what needs to be done
- Budgeting is up 37% this fiscal year, \$63,000, reflecting:
 - o Supply-Chain Related Issues
 - Material and Contract Labor Increases

Replacement and Maintenance Budget 2022-2023

	2021-2022 Budget	2022-2023 Budget	Variance	Percentage
R & M Tanks				
Tank Maint.	42,000	32,000		
Misc.	3,000	3,000		
	45,000	35,000	(10,000)	-22%
R & M Pumps and Wells				
Pumps Stations	10,000	10,300		
Wells	5,000	5,150		
	15,000	15,450	450	3%
R & M Mains and Valves				
Valves	10,000	61,500		
Mains Repairs	25,000	28,750		
Other Distribution Repairs	0	0		
E. S. A. N. A. S. Carlotter Confederation (S. C. S. Carlotter Confederation)	35,000	90,250	55,250	158%
R & M Services/Meters	30,000	34,500	4,500	15%
R & M Easements & Right of Way Landscape	2,000	2,000	0	0%
R & M Equipment				
Backhoe	3,000	4,500		
Ditch Witch	0	1,500		
Mini Excavator	1,000	1,000		
Trucks	1,500	1,500		
Chlorination	1,500	1,725		
Town Equipment Cost Sharing	6,000	4,000		
South is visited with a constrainment.	13,000	14,225	1,225	9%
Fire Hydrant Maintenance	5,000	5,000	0	0%
			100 110	
R & M Generator	15,000	25,000	10,000	67%
R & M Interconnect	2,000	2,300	300	15%
		2,000		
R & M Supplies	4,500	5,175	675	15%

R & M General				
AC Units	2,000	2,300		
Fire Protection	700	700		
Exterminating	540	615		
	3,240	3,615	375	12%
Equipment Rental	1,000	1,000	0	0%
Total Maint. and Replacement	170,740	233,515	62,775	37%
	-			

Reserve Recommendations Carefree Water Company – FY 22-23

Target Balance: \$1,000,000 (based on AWWA recommendations)

Current Reserve Balance: \$1,000,000

Shortfall: \$ 0

Recommended Reserve Deposits:

FY 22-23: \$ 0 (Target Balance Met)

Capital Improvement Program Recommendations Carefree Water Company – FY 22-23

Total FY 22-23 Capital Budget - \$362,826

- Fire Protection \$0 (12 New Hydrants as Part of the Carefree WCP)
- System Automation and Technology \$30,000
- System Improvements \$236,826
- o Capital Equipment \$50,000
- Water Rights \$46,000
- Capital Reserves (Large Project Improvement Fund) \$0

CAPITAL IMPROVEMENT PROGRAM DETAILS

Fire Protection - \$0

- Carefree WCP 12 New Fire Hydrant Installations
- Acquisition Area 138 Fire Hydrants (Existing)

System Automation and Technology - \$30,000

SCADA System Upgrades

System Improvements - \$236,826

- Annual Meter Replacement Program \$50,000 (175 meters)
- Valve Replacement Program \$50,000
- Pipeline Upgrade Projects \$136,826*
 - *See Attached Pipeline Upgrade Prioritization Summary

Capital Equipment Account - \$50,000 (Annual FY 22-23 Deposit)*

* See Attached 10-year Capital Equipment Plan

Water Rights - NIA CAP Water/Bartlett Dam Modification - \$46,000

 Total NIA Water Cost
 \$219,688

 Paid Upfront
 \$160,000

 Remaining Balance
 \$ 59,688

To Be Paid Off at \$16,000/year over approx. 4 years

Bartlett Dam Modification Steering Committee Participation - \$30,000

Capital Reserve Account - FY 22-23 Deposit - \$0

CAREFREE WATER COMPANY 10-YEAR CAPITAL IMPROVEMENT PLAN FY 22-23 THRU FY 31-32

Capital Improvement Description					Fiscal Year (FY	r (FY)					Line Item	Catenory
	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29.30	30.34	24.25	Total	Total
Fire Protection											Total	TO COLOR
Number of Fire Hydrants	12*	8	67	0	2	e.	0	0	c		00	
Fire Hydrants		45,000	45,000	000	ľ	-	1		2	2	33	
			non'cı e	0000'01	000'01 8	000,dt &	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 135,000	\$ 135,000
System Automation and Technology												
SCADA System Improvements	\$ 30,000				20,000					25,000	455,000	
Billing System Upgrades				\$ 30,000					S 30 000	1	L	246 000
									1			
System Improvements												
Annual Meter Replacement (Typically 125 per year)	\$ 50,000	35,000	35,000	35,000	S AD DOO	S AD DOD	AN ANA	000 OF 9	1	1		
Valve Replacement Program	S SO OOD	1	000000	1	I	1	4	Т	1	H		
Dinalina I horada Drojanic (**)	0000000	ľ	ľ	ľ	T	VI.	П	П	\$ 35,000	\$ 35,000	\$ 320,000	
the state of the s	3 (30,020	100,000	non'ngt &	000/061	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 1,486,826	\$ 2,211,826
Capital Equipment												
Annual Contribution**	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	S 50 000	\$ 500,000	SON MAN
Water Rights							11	ш	ш	ш	П	Ш
Non-Indian Ag CAP	\$ 46,000	\$ 16,000	\$ 16,000	\$ 16,000							000000	
				1								34,000
Capital Reserve		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50.000	50,000	\$ 50,000	\$ 50,000	2 50,000	50000	AKO DOO	AED DOO
							1	ш	1			
		Ц		11.0								
Total FY Expenditure \$ 362	.826	\$ 341,000	\$ 341,000 \$	371.000	385 000	225 000	235 000	S 340 000	000 375 0	0000000		4000000

* As Part of the Carefree Water Consolidation Project
** See Supplemental Capital Equipment Plan Spreadsheet
*** See Supplemental Pipeline Upgrade Projects Spreadsheet

CAREFREE WATER COMPANY 10-YEAR CAPITAL EQUIPMENT PROGRAM FY 22-23 THRU FY 31-32

Capital Equipment Description						Fisca	Fiscal Year (FY	5				l	l	
Hondings and the market	22-23	23-24	-	24-25	25-26	26-27	27	27.28	98.90	20.30	20.24	-	94 99	10-Yr Total
ehicles and Heavy Equip.	-		-	Ī				1	2	200	3	1	20-10	
Work Truck #1			0	000000			1	1			-			
Work Truck #2			,	+	1						\$ 65	65,000		\$ 130,000
Mind William #2					\$ 65,000				,			64	65 000	C 420 000
Work Vehicle - GM	\$ 50,000	00								\$ 50,000		1	20,00	
Backhoe (75/25 Cost Split w/Town)						S do nor	9	T				+		-
Vactor Equpment (Ditch Witch)			-				0	70,000			1	1		
Large Tools	\$ 5000	0	6	2000		ı	9	t	П					\$ 70,000
	2000	2	2	onn'e		0000'9	9	69	5,000		9	5,000		\$ 25,000
echnology & Misc. (Computers, Printers, Work Stations, etc.)		-	+				1		d					
Pompular Doningson (64500/samular)		I	+					1				1		
Computer Repracements (\$ 1500/computer)		\$ 3,000	\$ 00	3,000			69	3,000 \$	3.000			66	3.000	4 15 000
Server and Components					S 44 000						П	t	2000	П
Meter Reading Technology Unggades	0000	9		Ī	1				1		0	000,11		\$ 22,000
2222000		2	+		\$ 6,000		1	40	8,000			S	8,000	\$ 28,000
		ļ	+	Ì			1	1			1	1		
Total FY Expenditure	re \$ 61.000	0 8 3.000	\$ 00	73 000	82000	000000		0000	40.000	-		-		
			+	+	4	1	9	000,67	10,000	000,000	n	\$ 000,18	76,000	\$ 610,000
Prior FY Balance	se \$ 60.208	8 \$ 54.208	u	108.208	88 200	6 64 900	6	+		П	4	-		
Armed SV Contribution		,		+	1		9	\$ 907,12	3,208	\$ 42,208	13	47,208 \$	21,208	
Alimai FT Collinbulk	(P)	10	-	=	42	\$ 50,000	69	\$0,000 \$	50,000	\$ 50,000	69	50,000 \$	50.000	\$ 500.000
MISC, Sales	95 \$ 5,000	0 8 2,000	\$ 00	5,000	\$ 5,000	\$ 5,000	69	\$ 0000'9	5,000	\$ 5,000	60	-	5,000	\$ 50,000
The second secon								Ī				H		
End of FY Balance	ce \$ 54,208	8 \$ 106,208	s	88,208	\$ 61,208	\$ 21,208	w	3,208 \$	42,208	\$ 47.208	s	21.208 \$	208	
										ı		-	2	

PIPELINE UPGRADE PROJECTS - PRIORITIZATION SUMMARY

					FY 22-2	FY 22-23 Funding			
					Carrie				100
Priority	Priority Project Description	Lineal Feet	Project Cost	Capacity Fees	Capital Reserves	Other Funding*	95	Unfunded	Unfunded
1	Silver Saddle Gravity Zone Upgrades - Ph. 1	4.050	\$ 1649 975	\$ 608.352	¢ 241 579	4	15	מומוות	Daldice
2	Black Mtn Enothills - Dh 1	1000		200,000	C16,113 V	2	•	^	^
1	Discussion Countries - Plant	2,5/5	\$ 1,030,000		\$ 556,427		\$ 66,826	\$ 406,747	\$ 406.747
2	Grandview Estates - Ph. 1	4,095	\$ 1,638,000				20,000	70,000 \$ 1,568,000	. 4
4	Spanish Boot/Golden Spur - Ph. 1	3,025	\$ 1.058.750				Popular A	4 1000 700	, .
2	Grandview Estates - Ph. 2	2.570	\$ 1,028,000					\$ 1,058,750	n +
9	Risch Adta Coothille Dh 2	000	מסיומים ו					\$ 1,028,000	\$ 4,061,497
0	DIGLER WITH, FUOURIIS - PTI, 2	3,400	5 1,190,000					\$ 1190,000	\$ 5751 497
7	Spanish Boot/Golden Spur - Ph. 2	1,825 \$	\$ 638,750					000/007/2 \$	
00	Silver Saddle Gravity Zone Upgrades - Ph. 2	5 200 \$	-					050,050	^
6	Milky Way Fire Protection Unaradas	2150						7,820,000	\$ 1,710,247
0.	Consider the second	¢ DCT'7	9 042,000					\$ 645,000	\$ 8,355,247
10	Sidewinder Fire Protection Upgrades	3,200 \$	\$ 1,120,000					\$ 1120,000	v
11	Carefree Drive Fire Protection Upgrades	2,000	\$ 700,000					\$ 700,000	, ,
		34,090 \$	\$ 12,518,425	\$ 608,352	\$ 000,867 \$	\$ 800,000	s	136,826 \$ 10,175,247	<u>\</u>
					Total FV	Total FY 22-23 Funding \$ 2342 179	\$ 7342178		
						0	distributed &		

* Other Funding from Federally Directed Spending - FY 23

Water Supply Fee Report and Policy Recommendations Carefree Water Company – FY 22-23

PURPOSE

This report presents recommendations to implement a one-time "Water Supply Fee" for new development projects within the service area of the Carefree Water Company. The purpose of a Water Supply Fee is two-fold:

- Collect from new development projects their reasonable share of costs already expended for securing the water supplies/water rights.
- 2) Provide the Water Company a mechanism to facilitate and fund the acquisition of new water supplies.

BACKGROUND AND HISTORY

A significant amount of planning and capital expenditures have been committed to assure that Carefree has an adequate supply of water into the future. Our existing customer base has fully paid for these efforts.

The current drought situation within the western United States and particularly the desert southwest has highlighted the fact that our water supplies and water rights are limited resources and that even these resources could be curtailed in times of drought.

In order for Carefree to have an adequate supply of water into the future, we must manage and plan our finite water resources today and balance those resources with the need for reasonable growth, redevelopment, and revitalization.

CURRENT SUPPLY SITUATION

The Carefree Water Company has secured the following water supplies:

Water Supply	Year	Amount Acre Feet (AF)/yr
CAP M&I (Original Allocation)	1990	400
CAP M&I (BHP Reallocation)	2001	900
CAP NIA (60% Availability)	2021	112
CAP M&I (Cave Creek Transfer)	Pending	378
Total		1790

The Carefree Water Company also has the right to pump groundwater within the Carefree Subbasin which is part of the East Salt River Valley aquifer. Although we exercise this right every year, the Arizona Department of Water Resources does not consider this groundwater resource as an "assured supply" that is continually available for the next 100-years and therefore we cannot utilize our groundwater resources to support new subdivision development within the Carefree community. Subdivision development is regulated by the ADWR and must obtain a "Certificate of Assured Water Supply" in order to be approved for development. Recent dealings with ADWR have indicated that currently only Carefree's CAP M&I allocations can be utilized to demonstrate water availability to meet our existing demand and future demand for assured water supply purposes.

FUTURE SUPPLY SITUATION

For purposes of this analysis, simplifying assumptions have been made in order to generate a reasonable Water Supply Fee until additional details on the amount and cost of future supplies are obtained. These assumptions are conservatively low. For example, the future water supply that has been selected for this analysis is new Bartlett Dam water rights delivered to the CAP canal through the future Salt River/CAP Interconnection Facility (SCIF). This would allow the delivery of Bartlett Dam water to one of our neighboring communities that we have Treatment and Transportation Agreements with. Although this appears to be a reasonable future water resource from a cost perspective, there is no guarantee that either one of these facilities will be constructed and that water supplies will be available. Therefore other more expensive alternatives may need to be implemented.

A Bartlett/SCIF alternative at 300 AF/yr of water supply has been chosen as the future water supply alternative because it produces a reasonably low future water supply cost alternative at \$3,900/AF. For comparison purposes, Queen Creek is currently working on a water supply alternative that acquires Harquahala Valley groundwater rights that is incentivized at a cost \$7,000/AF. Future similar water supply alternatives are anticipated to cost \$10,000/AF.

Future build-out projections, including revitalization, need to be studied in order to determine the exact amount of additional future water rights that will be needed for Carefree. Because of this uncertainty, a sensitivity analysis was run on the Bartlett/SCIF alternative for two smaller quantities of future water supply acquisitions; 200 AF and 100 AF. This resulted in lowering the calculated Water Supply Fee by only 3 and 7% respectively. Given that smaller water rights acquisitions become more difficult, less viable, and more costly on a per AF basis, the 300 AF option appears to be a reasonable target until future information determines that less future water supply is needed and that a smaller acquisition amount is feasible.

COST OF CURRENT AND FUTURE SUPPLIES

Appendix A details the value/cost of various water rights in the Carefree portfolio. Generally, existing and anticipated CAP M&I water rights are valued at approximately \$2,000/AF. The full cost of CAP NIA water is anticipated to be \$3,250/AF, acknowledging the fact that this supply requires additional firming into the future for times of shortage when direct deliveries of this supply from the CAP Canal are not available (approximately 40% of the time). Bartlett Dam/SCIF water is calculated to cost \$3,900/AF as a future water supply.

WATER SUPPLY FEE

Appendix A also contains the methodology and calculation for a Water Supply Fee of \$2,890/AF. The Policy Statement below provides guidance on how this fee would be applied.

POLICY STATEMENTS AND ADMINISTRATIVE GUIDANCE

- All single-family residential units (SFRs) are assumed to require 0.5 AF/yr of water supply/water rights, setting the Water Supply Fee at \$1,445 per SFR dwelling unit.
- All multi-family residential units (MFRs) are assumed to require 0.25 AF/yr of water supply/water rights, setting the Water Supply Fee at \$722.50 per MFR dwelling unit.
- 3) The Water Supply Fee for all other future water uses (commercial, irrigation, subdivision common areas including pools and recreational facilities, etc.) shall utilize the fee amount of \$2,890/AF multiplied by a calculated annual water demand. The calculated annual water demand shall be reviewed and approved by the Carefree Water Company. Carefree Water Company staff shall develop and implement future policies and procedures for the calculation of annual water demand calculations to ensure consistency and reasonableness.
- 4) Any future water use and proposed project that has an annual water demand greater than 15 AF is deemed to have a significant impact on Carefree's existing water resources and may be required to provide a viable source of water that is physically available to the Carefree Water Company in lieu of payment of the Water Supply Fee. Proposed projects meeting this criterion will be reviewed on a case-by-case basis in consultation with the Town of Carefree considering the nature of the development, the volume of annual water needed, and best interest of the Town of Carefree and Carefree Water Company.
- 5) It is the intent of this policy to protect the Carefree/Cave Creek Groundwater Subbasin and to that extent, any water resource that would require direct or indirect use of groundwater within the Subbasin would not qualify as a viable source of water.
- 6) Redevelopment/revitalization projects shall qualify for a reasonable "credit" for existing annual water demand based on historic water use at a property. This historic annual water use shall be reviewed and approved by the Carefree Water Company and is exempt from the Water Supply Fee. The Water Supply Fee does apply to all newly generated annual water demand.
- 7) Rebuilding/refurbishing existing SFRs and MFRs are exempt from Water Supply Fees as long as the usage on the property remains SFR or MFR, even if characteristics change (i.e. total square footage changes, number of water fixtures changes, etc.).
- Any land division that generates a new developable lot will require a Water Supply Fee at the time of development.
- Water Supply Fees can be included/acknowledged in negotiated Development Agreements.
- 10) Water Supply Fees cannot be "prepaid". Water supply Fees may only be paid at the time of development/redevelopment permit issuance.
- 11) Water Supply Fees once paid, are non-refundable.

APPENDIX A COST OF CURRENT WATER SUPPLIES

Original CAP M&I Allocation and Cave Creek Transfer - 778 AF

Basis of water supply valuation

- CAP M&I Capital Charges (paid regardless of water usage) 1993 thru 2022
 - o Time Value of Money @ 5%
 - o 2022 Value \$2,064,42/AF

Supplemental CAP M&I Allocation (BHP Copper) - 900 AF

Basis of water supply valuation

- Upfront Cost \$329,389.15 /900 AF = \$365.99/AF
 - o Time Value of Money @ 5% 2001 thru 2022
 - o 2022 Value \$1,019.63/AF
- CAP M&I Capital Charges (paid regardless of water usage) 2001 thru 2022
 - Time Value of Money @ 5%
 - o 2022 Value \$960.30/AF
- Total = \$1,019.63/AF + \$960.30/AF = \$1,979.93/AF

Supplemental CAP NIA Allocation - 112 AF

Basis of water supply valuation

- Upfront Cost \$219,688.00 /112 AF = \$1,961.50/AF
- 60% Availability = \$1,961.50/AF/0.6 = \$3,269.17/AF
 - o (Assumed to be needed to firm-up supply, e.g. recharge, supplemental supply, etc.)

Future Allocations - Bartlett Dam Water & Salt River/CAP Interconnect Facility (SCIF) - 300 AF

Basis of water supply valuation

- Participation \$120,000/300 AF = \$400/AF
- Bartlett Dam Water Estimate = \$2,500.00/AF
- SCIF Estimate = \$1,000/AF
- Total = \$400/AF + \$2,500.00/AF + \$1,000/AF = \$3,900/AF

Cost Allocation - Future Development and Redevelopment

Assumptions

- Current potable demand is 1,300 AF/yr (including Acquisition Area)
- Current potable demand is met with Carefree's CAP M&I Supplies, including our original allocation, the Cave Creek transfer, and the supplemental (BHP Copper) allocation
- Future development will pay their prorated share of "buy-in" costs plus future anticipated water supply
 costs using a weighted average

Calculation

- 1,790 AF/yr of existing supply (including Cave Creek Transfer) 1,300 AF/yr of existing demand = 490 AF/yr of remaining existing supplies
- Include 300 AF/yr of future supplies = 490 AF/yr + 300 AF/yr = 790 AF/yr
- Weight the remaining costs (378 AF of BHP Copper, 112 AF of NIA, and 300 AF of Bartlett/SCIF)
 ((378 AF/790AF) * \$1,979.93) + ((112 AF/790AF) * \$3,269.17) + ((300 AF/790AF) * \$3,900.00)
 = \$947.36 + \$463.48 + \$1,481.01 = \$2,891.85 → Use \$2,890/AF

APPENDIX B COST SENSITIVITY ANALYSIS

200 AF OPTION

Future Allocations - Bartlett Dam Water & Salt River/CAP Interconnect Facility (SCIF) - 200 AF

Basis of water supply valuation

- Participation \$120,000/200 AF = \$600/AF
- Bartlett Dam Water Estimate = \$2,500.00/AF
- SCIF Estimate = \$1,000/AF
- Total = \$600/AF + \$2,500.00/AF + \$1,000/AF = \$4,100/AF

Calculation

- 1,790 AF/yr of existing supply (including Cave Creek Transfer) 1,300 AF/yr of existing demand =
 490 AF/yr of remaining existing supplies
- Include 200 AF/yr of future supplies = 490 AF/yr + 200 AF/yr = 690 AF/yr
- Weight the remaining costs (378 AF of BHP Copper, 112 AF of NIA, and 200 AF of Bartlett/SCIF)
 ((378 AF/690AF) * \$1,979.93) + ((112 AF/690AF) * \$3,269.17) + ((200 AF/690AF) * \$4,100.00)
 = \$1,084.66 + \$530.65 + \$1,188.41 = \$2,803.72 → Use \$2,800/AF = 3% Reduction

100 AF OPTION

Future Allocations - Bartlett Dam Water & Salt River/CAP Interconnect Facility (SCIF) - 100 AF

Basis of water supply valuation

- Participation \$120,000/100 AF = \$1,200/AF
- Bartlett Dam Water Estimate = \$2,500.00/AF
- SCIF Estimate = \$1,000/AF
- Total = \$1,200/AF + \$2,500.00/AF + \$1,000/AF = \$4,700/AF

Calculation

- 1,790 AF/yr of existing supply (including Cave Creek Transfer) 1,300 AF/yr of existing demand = 490 AF/yr of remaining existing supplies
- Include 100 AF/yr of future supplies = 490 AF/yr + 100 AF/yr = 590 AF/yr
- Weight the remaining costs (378 AF of BHP Copper, 112 AF of NIA, and 100 AF of Bartlett/SCIF)
 ((378 AF/590AF) * \$1,979.93) + ((112 AF/590AF) * \$3,269.17) + ((100 AF/590AF) * \$4,700.00)
 = \$1,268.50 + \$620.59 + \$796.61 = \$2,685.70 → Use \$2,690/AF = 7% Reduction